

COMBINED GENERAL SHAREHOLDERS' MEETING JUNE 9, 2022

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1. COMBINED GENERAL MEETING AGENDA

Within the remit of the ordinary general meeting:

- Board of Directors' reports,
- Independent Auditors' reports,
- Approval of December 31, 2021 year-end financial statements,
- December 31, 2021 year-end net income appropriation,
- Approval of December 31, 2021 year-end consolidated financial statements,
- Approval of agreements stipulated in Article L.225-38 of the Commercial Code,
- Approval of the compensation elements paid during the course of or awarded for the year ended December 31, 2021 to Mr. Claude Guillemot, President and Managing Director,
- Approval of the compensation elements paid during the course of or awarded for the year ended December 31, 2021 to Mr. Michel Guillemot, Deputy Managing Director,
- Approval of the compensation elements paid during the course of or awarded for the year ended December 31, 2021 to Mr. Yves Guillemot, Deputy Managing Director,
- Approval of the compensation elements paid during the course of or awarded for the year ended December 31, 2021 to Mr. Gérard Guillemot, Deputy Managing Director,
- Approval of the compensation elements paid during the course of or awarded for the year ended December 31, 2021 to Mr. Christian Guillemot, Deputy Managing Director,
- Approval of information mentioned in I of Article L.22-10-9 of the Commercial Code relating to the compensation of directors and officers,
- Approval of the compensation policy for directors and officers in accordance with II of Article L.22-10-8 of the Commercial Code,
- Renewal of director's mandate of Mister Michel GUILLEMOT,
- Renewal of director's mandate of Mister Gérard GUILLEMOT.
- Renewal of the term of office of the company PricewaterhouseCoopers Audit SAS as statutory Independent Auditor,
- Appointment of Mister Emmanuel BENOIST to the post of alternate Independent Auditor,
- Appointment of Toadenn Audit Sarl as statutory Independent Auditor,
- Appointment of Mister Jérôme COMPAIN to the post of alternate Independent Auditor,
- Authorization to be given to the Board of Directors to carry out transactions on company shares,
- Fulfillment of the legal formalities consecutive to the ordinary general meeting.

Within the remit of the extraordinary general meeting:

- Board of Directors' report,
- Independent Auditors' report,
- Authorization to be given to the Board of Directors to proceed with capital reduction via cancellation of company shares,
- Fulfillment of the legal formalities consecutive to the extraordinary general meeting.

2. Text of draft resolutions

Within the remit of the ordinary general meeting:

FIRST RESOLUTION

(Approval of December 31, 2021 year-end financial statements)

The general meeting, ruling in accordance with the conditions of quorum and majority required for ordinary general meetings, having been made aware of the Board of Directors' management report and of the Independent Auditors' report on the annual accounts, approves the December 31, 2021 year-end financial statements, as presented, as well as the transactions figuring in these statements or summarized in these reports.

SECOND RESOLUTION

(December 31, 2021 year-end net income appropriation)

The general meeting, ruling in accordance with the conditions of quorum and majority required for ordinary general meetings, decides to appropriate the December 31, 2021 year-end profit amounting to €28,045,631,22 as follows:

- allocation to the other reserves: €24.223.761.22:
- distribution of dividends: €3.821.870.00.

The dividend is set at €0.25 per share entitled to this dividend. It will be paid on June 17, 2022.

The general meeting decides that the amount of the dividend corresponding to the shares held by the company on the ex-dividend date will be allocated to the "other reserves" account.

The general meeting acknowledges that for shareholders who are natural persons domiciled in France for tax purposes, the dividends received are subject, pursuant to Article 200 A, 1 A 1° of the General Tax Code, to a single flat-rate levy of 12.8%, or, on the overall option of the shareholder, this income can be taxed at the progressive income tax scale. In the latter case, dividends are eligible for the 40% tax allowance mentioned in Article 158 3 2° of the General Tax Code.

In both cases, when dividends are paid, they are subject to a non-definitive lump-sum withholding tax of 12.8%, as an advance payment of income tax, deductible from the tax definitively due the following year. However, in accordance with the third paragraph of Article 117 quater of the General Tax Code, natural persons belonging to a tax household whose reference tax income is less than €50,000 euros for single, divorced or widowed taxpayers or €75,000 for taxpayers subject to a common taxation, may ask to be exempted from this non-definitive lump-sum withholding tax of 12.8% under the conditions provided for in Article 242 quater of the General Tax Code.

In addition, for shareholders who are natural persons domiciled in France for tax purposes, social contributions are applied in all cases, on the amounts of dividends paid, up to 17.2%.

In accordance with the provisions of Article 243 bis of the General Tax Code, it is recalled that the dividend distributions made for the previous three financial years were as follows:

	2020	2019	2018
Number of shares	15,287,480	15,287,480	15,287,480
Dividend per share	0.25 €	0	0.13 €
Total dividend(1)(2)	3,821,870.00 €	0	1,987,372.40 €

- (1) These amounts do not take into account amounts not paid because of treasury shares.
- (2) Dividends eligible for the 40% reduction provided for in Article 158 3 2° of the General Tax Code.

THIRD RESOLUTION

(Approval of December 31, 2021 year-end consolidated financial statements)

The general meeting, ruling in accordance with the conditions of quorum and majority required for ordinary general meetings, having been made aware of the Board of Directors' report on the Group's management included in the Board of Directors' management report and of the Independent Auditors' report on the consolidated accounts, approves the December 31, 2021 year-end consolidated financial statements, as presented, as well as the transactions figuring in these statements or summarized in these reports.

FOURTH RESOLUTION

(Approval of agreements stipulated in Article L.225-38 of the Commercial Code)

The general meeting, ruling in accordance with the conditions of quorum and majority required for ordinary general meetings, having been made aware of the Independent Auditors' special report on the agreements stipulated in Article L.225-38 of the Commercial Code, approves the agreements referred to therein and the conclusions of said report.

FIFTH RESOLUTION

(Approval of the compensation elements paid during the course of or awarded for the year ended December 31, 2021 to Mr. Claude Guillemot, President and Managing Director)

The general meeting, ruling in accordance with the conditions of quorum and majority required for ordinary general meetings, approves, in accordance with the provisions of Article L.22-10-34 II of the Commercial Code, the fixed, variable and exceptional items composing the total compensation and the benefits in kind paid during the course of or awarded for the financial year ended December 31, 2021 to Mr. Claude Guillemot because of his term of office as President and Managing Director, as set out in paragraph 21.6.2 of the corporate governance report attached to the management report for the year ended December 31, 2021.

SIXTH RESOLUTION

(Approval of the compensation elements paid during the course of or awarded for the year ended December 31, 2021 to Mr. Michel Guillemot, Deputy Managing Director)

The general meeting, ruling in accordance with the conditions of quorum and majority required for ordinary general meetings, approves, in accordance with the provisions of Article L.22-10-34 II of the Commercial Code, the fixed, variable and exceptional items composing the total compensation and the benefits in kind paid during the course of or awarded for the financial year ended December 31, 2021 to Mr. Michel Guillemot because of his term of office as

Deputy Managing Director, as set out in paragraph 21.6.2 of the corporate governance report attached to the management report for the year ended December 31, 2021.

SEVENTH RESOLUTION

(Approval of the compensation elements paid during the course of or awarded for the year ended December 31, 2021 to Mr. Yves Guillemot, Deputy Managing Director)

The general meeting, ruling in accordance with the conditions of quorum and majority required for ordinary general meetings, approves, in accordance with the provisions of Article L.22-10-34 II of the Commercial Code, the fixed, variable and exceptional items composing the total compensation and the benefits in kind paid during the course of or awarded for the financial year ended December 31, 2021 to Mr. Yves Guillemot because of his term of office as Deputy Managing Director, as set out in paragraph 21.6.2 of the corporate governance report attached to the management report for the year ended December 31, 2021.

EIGHTH RESOLUTION

(Approval of the compensation elements paid during the course of or awarded for the year ended December 31, 2021 to Mr. Gérard Guillemot, Deputy Managing Director)

The general meeting, ruling in accordance with the conditions of quorum and majority required for ordinary general meetings, approves, in accordance with the provisions of Article L.22-10-34 II of the Commercial Code, the fixed, variable and exceptional items composing the total compensation and the benefits in kind paid during the course of or awarded for the financial year ended December 31, 2021 to Mr. Gérard Guillemot because of his term of office as Deputy Managing Director, as set out in paragraph 21.6.2 of the corporate governance report attached to the management report for the year ended December 31, 2021.

NINTH RESOLUTION

(Approval of the compensation elements paid during the course of or awarded for the year ended December 31, 2021 to Mr. Christian Guillemot, Deputy Managing Director)

The general meeting, ruling in accordance with the conditions of quorum and majority required for ordinary general meetings, approves, in accordance with the provisions of Article L.22-10-34 II of the Commercial Code, the fixed, variable and exceptional items composing the total compensation and the benefits in kind paid during the course of or awarded for the financial year ended December 31, 2021 to Mr. Christian Guillemot because of his term of office as Deputy Managing Director, as set out in paragraph 21.6.2 of the corporate governance report attached to the management report for the year ended December 31, 2021.

TENTH RESOLUTION

(Approval of information mentioned in I of Article L.22-10-9 of the Commercial Code relating to the compensation of directors and officers)

The general meeting, ruling in accordance with the conditions of quorum and majority required for ordinary general meetings, approves, in accordance with the provisions of I of Article L.22-10-34 of the Commercial Code, the information mentioned in I of the Article L.22-10-9 of the Commercial Code relating to directors and officers, which are presented in paragraph 21.6.3 of the corporate governance report attached to the management report for the year ended December 31, 2021.

ELEVENTH RESOLUTION

(Approval of the compensation policy for directors and officers in accordance with II of Article L.22-10-8 of the Commercial Code)

The general meeting, ruling in accordance with the conditions of quorum and majority required for ordinary general meetings, approves, in accordance with the provisions of Articles L.22-10-8 II and R.22-10-14 of the Commercial Code, the compensation policy for directors and officers as presented in paragraph 21.6.4 of the corporate governance report attached to the management report for the year ended December 31, 2021.

TWELFTH RESOLUTION

(Renewal of director's mandate of Mister Michel GUILLEMOT)

The general meeting, ruling in accordance with the conditions of quorum and majority required for ordinary general meetings, having noticed that the director's mandate of Mister Michel GUILLEMOT expires, decide the renewal of his mandate for a new period of six years which will come to an end at the end of the ordinary general meeting called to rule in 2028 on the accounts of the last past financial year.

THIRTEENTH RESOLUTION

(Renewal of director's mandate of Mister Gérard GUILLEMOT)

The general meeting, ruling in accordance with the conditions of quorum and majority required for ordinary general meetings, having noticed that the director's mandate of Mister Gérard GUILLEMOT expires, decide the renewal of his mandate for a new period of six years which will come to an end at the end of the ordinary general meeting called to rule in 2028 on the accounts of the last past financial year.

FOURTEENTH RESOLUTION

(Renewal of the term of office of the company PricewaterhouseCoopers Audit SAS as statutory Independent Auditor) The general meeting, ruling in accordance with the conditions of quorum and majority required for regular general meetings, having noticed that the term of office of the company PricewaterhouseCoopers Audit SAS as statutory Independent Auditor expires at the end of this general meeting, decides, as per the Board of Directors' proposal, to renew this term of office for a new period of six fiscal years, namely until the end of the general meeting of shareholders to be held in order to deliberate upon the financial statements for the fiscal year ending in 2027.

FIFTEENTH RESOLUTION

(Appointment of Mister Emmanuel BENOIST to the post of alternate Independent Auditor)

The general meeting, ruling in accordance with the conditions of quorum and majority required for regular general meetings, having noticed that the mandate of Mister Jean-Christophe Georghiou, alternate Independent Auditor, expires at the end of this general meeting, decides, as per the Board of Directors' proposal, to appoint Mister Emmanuel BENOIST, 63 rue de Villiers, 92208 Neuilly sur Seine, to the post of alternate Independent Auditor, for a period of six fiscal years, namely until the end of the general meeting of shareholders to be held in order to deliberate upon the financial statements for the fiscal year ending in 2027.

SIXTEENTH RESOLUTION

(Appointment of Toadenn Audit Sarl as statutory Independent Auditor)

The general meeting, ruling in accordance with the conditions of quorum and majority required for regular general meetings, having noticed that the mandate of MB AUDIT Sarl, statutory Independent Auditor, expires at the end of this general meeting, decides, as per the Board of Directors' proposal, to appoint Toadenn Audit Sarl, 20 rue des Loges, 35135 Chantepie, to the post of statutory Independent Auditor, for a period of six fiscal years, namely until the end of the general meeting of shareholders to be held in order to deliberate upon the financial statements for the fiscal year ending in 2027.

SEVENTEENTH RESOLUTION

(Appointment of Mister Jérôme COMPAIN to the post of alternate Independent Auditor)

The general meeting, ruling in accordance with the conditions of quorum and majority required for regular general meetings, having noticed that the mandate of Mister Sébastien Legeai, alternate Independent Auditor, expires at the end of this general meeting, decides, as per the Board of Directors' proposal, to appoint Mister Jérôme COMPAIN, 1 rue des Mimosas, 22190 Plérin Sur Mer, to the post of alternate Independent Auditor, for a period of six fiscal years, namely until the end of the general meeting of shareholders to be held in order to deliberate upon the financial statements for the fiscal year ending in 2027.

EIGHTEENTH RESOLUTION

(Authorization to be given to the Board of Directors to carry out transactions on company shares)

The general meeting, ruling in accordance with the conditions of quorum and majority required for ordinary general meetings, having been made aware of the Board of Directors' report including the description of the share buyback program in accordance with Articles 241-1 and following of the Autorité des Marchés Financiers' General regulation, authorizes the Board of Directors pursuant to the provisions of Articles L.22-10-62 and following of the Commercial Code, of the regulation No 596/2014 of the European Parliament and of the Council, of the Autorité des Marchés Financiers' General regulation and of the market practices sanctioned by the Autorité des Marchés Financiers, to proceed with the purchase of its own shares, up to a maximum of 10% of the total number of shares of which the company's capital is composed, this percentage applying to an adjusted capital according to transactions affecting it subsequently to the date of this meeting, with a view to:

- animate the security market to favor the liquidity of the security, via the intermediary of an investment services provider acting with full independence, within the context of a liquidity contract pursuant to the decision of the Autorité des Marchés Financiers having renewed the establishment of liquidity contracts as an accepted market practice,
- keep and subsequent remit the securities, in payment or in exchange, within the context of possible external growth operations, with the stipulation that the number of securities acquired to this effect may not exceed 5% of the securities of which the company's capital is composed,
- cover marketable securities representative of debt securities granting the right to the allocation of company shares through conversion, exercise, reimbursement or exchange,
- cover stock option plans and/or any other form of share allocation to employees and/or executive directors of the company and/or its group,
- cancel the shares, in whole or in part, subject to the adoption of a specific resolution by the extraordinary general meeting of shareholders,
- complete any transaction admitted or that may be authorized by the regulations after the date of the present meeting, particularly if it is part of a market practice that may be accepted or renewed by the Autorité des Marchés Financiers.

When the shares are repurchased to favor the liquidity of the security, the number of shares taken into account for the calculation of the limit of 10% above corresponds to the number of purchased shares deduction made of the number of shares resold during the duration of the present authorization.

The number of shares which the company may hold, directly or indirectly, at whatever time, may not exceed 10% of the company's capital, this percentage applying to an adjusted capital according to transactions affecting it subsequent to the date of this meeting.

The maximum purchase price per share is set at forty euros.

The maximum amount allocated to the share buyback program is set at ten million euros.

The acquisition, disposal or transfer of shares may be carried out via all methods, in one or more times, on or off the market or via a private treaty, including by acquisition or disposal of blocks of securities. These transactions shall be carried out in compliance with the applicable laws and regulations at the date of the transaction concerned. These transactions may take place at any time, subject to the abstention or suspension periods stipulated in legal and regulatory provisions.

The meeting grants all powers to the Board of Directors, with sub-delegation of authority according to the legal and regulatory conditions, in order to carry out this share buyback program, conclude any agreements, submit any orders, carry out any appropriation or reappropriation of the shares acquired, pursuant to applicable legal and regulatory provisions, all required formalities and declarations and, generally, to accomplish whatever may be required.

This authorization is granted for a period of eighteen months as of the date of this meeting. For the unused portion, it terminates the authorization granted by the general meeting held May 27, 2021.

NINETEENTH RESOLUTION

(Fulfillment of the legal formalities consecutive to ordinary general meeting)

The general meeting, ruling in accordance with the conditions of quorum and majority required for ordinary general meetings, grants all powers to the bearer of an original, copy or extract of this meeting's minutes to fulfill all legal formalities.

Within the remit of the extraordinary general meeting:

TWENTIETH RESOLUTION

(Authorization to be given to the Board of Directors to proceed with capital reduction via cancellation of company shares)

The general meeting, ruling in accordance with the conditions of quorum and majority required for extraordinary general meetings, having been made aware of the Board of Directors' report and of the Independent Auditors' report, and ruling in accordance with Article L.22-10-62 of the Commercial Code, authorizes the Board of Directors to proceed, at its sole discretion, in one or more times, at any time including during a public offering period targeting the company, with the cancellation of all or part of the treasury stock shares held by the company or which may be held following the buybacks carried out within the context of the share buyback programs authorized by the eighteenth resolution submitted to this meeting or authorized before the date of this meeting, within the limit of 10% of the number of shares of which the company's capital is composed, by periods of twenty-four months, this percentage applying to an adjusted capital according to transactions affecting it subsequently to the date of this meeting.

The general meeting confers all powers upon the Board of Directors to proceed with a capital reduction via the cancellation of shares, to set the terms, allocate the difference between the book value of canceled shares and their nominal value on all available reserve and premium accounts, certify the execution, proceed with corresponding modifications to bylaws and all required formalities.

This authorization is granted for a period of eighteen months as of the date of this meeting. It terminates the authorization granted by the general meeting held May 27, 2021.

TWENTY-FIRST RESOLUTION

(Fulfillment of the legal formalities consecutive to the extraordinary general meeting)

The general meeting, ruling in accordance with the conditions of quorum and majority required for extraordinary general meetings, grants all powers to the bearer of an original, copy or extract of this meeting's minutes to fulfill all legal formalities.

3. BOARD OF DIRECTORS' REPORT TO THE COMBINED GENERAL MEETING

Ladies and gentlemen,

We have summoned you to a combined general meeting in order to submit for your approval the December 31, 2021 year-end financial statements, to offer you the renewal of the terms of office of two directors, the renewal of a term of office as statutory independent auditor, the appointment of a statutory independent auditor, the appointment of two alternate independent auditors, and to ask you to vote on resolutions intended to confer authorizations to your Board of Directors.

The <u>first four resolutions</u> submitted to you involve the December 31, 2021 year-end financial statements, and in particular:

- approval of the financial and consolidated financial statements drafted at this date;
- appropriation of the fiscal year's net result showing a profit of €28,045,631.22, which we propose to appropriate as follows:
 - allocation to the other reserves: €24,223,761.22;
 - distribution of dividends: €3,821,870.00.
- approval of the regulated agreements entered into during the fiscal year ended December 31, 2021, which were subject to prior authorization by your Board of Directors.

By the <u>fifth, sixth, seventh, eighth and ninth resolutions</u>, we submit to your approval the compensation elements paid during the course of or awarded for the financial year ended December 31, 2021 to the President and Managing Director and to the Deputy Managing Directors because of their term of office, which are set out in the paragraph 21.6.2 of the Board of Directors' corporate management report attached to the management report.

By the <u>tenth resolution</u>, we submit for your approval the information mentioned in I of Article L.22-10-9 of the Commercial Code relating to the compensation of the directors and officers, which are presented in paragraph 21.6.3 of the Board of Directors' corporate management report attached to the management report.

By the <u>eleventh resolution</u>, we submit for your approval the compensation policy for directors and officers, which is presented in paragraph 21.6.4 of the Board of Directors' corporate management report attached to the management report. We point out that this policy is unchanged from the one submitted to your approval at the ordinary general meeting held in 2021.

By the twelfth and thirteenth resolutions, we offer you to renew the director mandates of Mr. Michel GUILLEMOT and Mr. Gérard GUILLEMOT, which expire at this general meeting. Mr. Michel GUILLEMOT and Mr. Gérard GUILLEMOT would be renewed in their functions as director for a new six-year period which would end at the end of the general meeting held in 2028 called to rule on the accounts of the last year end accounts.

PricewaterhouseCoopers Audit SAS's mandate as statutory independent auditor and Mr. Jean-Christophe Georghiou's mandate as alternate independent auditor, expiring at the end of the present general meeting, we offer you:

- by the <u>fourteenth resolution</u> to renew PricewaterhouseCoopers Audit SAS in its functions as statutory independent auditor,
- by the fifteenth resolution to appoint Mr. Emmanuel BENOIST as new alternate independent auditor,

each for six fiscal years, namely until the end of the ordinary general meeting called to rule on the 2027 year-end accounts.

MB AUDIT Sarl's mandate as statutory independent auditor and Mr. Sébastien Legeai's mandate as alternate independent auditor, expiring at the end of the present general meeting, we offer you:

- by the sixteenth resolution to appoint Toadenn Audit Sarl as new statutory independent auditor,
- by the seventeenth resolution to appoint Mr. Jérôme COMPAIN as new alternate independent auditor,

each for six fiscal years, namely until the end of the ordinary general meeting called to rule on the 2027 year-end accounts.

The <u>eighteenth resolution</u> submitted for your consideration would allow your Board of Directors to carry out transactions on the stock market on company shares with a view to stimulation of the security market, via an investment services provider working independently, as part of a liquidity contract in accordance with the decision of the Autorité des Marchés Financiers having renewed the establishment of liquidity contracts as an accepted market practice.

Moreover, your Board would also like the ability to carry out transactions on the stock market on company shares with a view to:

- the conservation and subsequent remittance of securities, in payment or by exchange, as part of possible external growth operations; with the stipulation that the number of securities acquired to this effect may not exceed 5% of the securities composing the company's capital;
- coverage for marketable securities representative of debt securities granting the holder the right to the allocation of company shares, through conversion, exercise, reimbursement or exchange:
- coverage of stock option plans and/or of any other form of share allocation for personnel and/or executive directors of the company and/or its group;
- their cancellation, subject to the adoption of a specific resolution by attendees of an extraordinary general meeting of shareholders;
- the completion of any transaction admitted or that may be authorized by the regulations after the date of the present meeting, particularly if it is part of a market practice that may be accepted or renewed by the Autorité des Marchés Financiers.

Your Board would be able to proceed with the purchase of company shares up to a limit of 10% of the total number of shares of which the company's capital is composed at any given time.

The maximum purchase price per share would be set at forty euros and the maximum amount allocated to the share buyback program is set at ten million euros.

The acquisition, disposal or transfer of shares may be carried out at any time, one or more times, via all methods, on or off the market or over-the-counter, including by way of acquisition or disposal of blocks of securities. These transactions shall be carried out in compliance with the applicable laws and regulations at the date of the transaction concerned.

This authorization would be granted to your Board of Directors for a period of eighteen months as of the date of this meeting; with the stipulation that your Board would have all powers to decide upon its implementation.

By the <u>nineteenth resolution</u>, we ask that you grant powers to any person bearing an original, copy or extract of this meeting's minutes with a view to fulfilling all formalities relating to the adoption or non-adoption of the resolutions within the ordinary general meeting's remit.

The <u>twentieth resolution</u> proposed for your consideration would allow your Board, should it be deemed appropriate, to reduce the company's capital via the cancellation of shares which the company holds or may hold following buybacks carried out within the context of a share buyback program submitted to you in resolution eighteenth, and/or as part of previously authorized programs; with the stipulation that your Board of Directors could not cancel more than 10% of the number of shares composing the company's capital, by periods of twenty-four months.

This authorization would allow your Board to set the terms of the capital reduction via cancellation of shares, certify its completion, allocate the difference between the book value of the canceled shares and their nominal value on all available reserve and premium accounts and proceed with corresponding modifications to the bylaws.

The authorization would be granted to your Board of Directors for a period of eighteen months as of the date of this meeting.

By the <u>twenty-first resolution</u>, we ask that you grant powers to any person bearing an original, copy or extract of this meeting's minutes with a view to fulfilling all formalities relating to the adoption or non-adoption of the resolutions within the extraordinary general meeting's remit.

We hope that the proposals outlined above will meet with your agreement.

Rennes, March 23, 2022,

The Board of Directors

4. Information regarding directors whose mandate renewal is submitted to the general MEETING

Name		GUILLEMOT	
First name		Michel	
Age		63	
Jobs or functions	s held in the company	Director and Deputy Chief Executive Officer	
Number of comp	any shares hold	1,056,569	
Positions or functions carried out in other companies over the past five years	Deputy Chief Executive Officer and director, Ubisoft Entertainment S.A. (France) Chief Executive Officer, Guillemot Brothers SAS (France) Chairman and director, Ariann Finance Inc. (Canada), Divertissements Playwing Inc. (Canada), Laboratoire de recherche sur l'intelligence artificielle (AIRLAB) Inc. (Canada) Director, Guillemot SA (Belgium), Guillemot Ltd (United Kingdom), Guillemot Inc. (United States), Guillemot Inc. (Canada), AMA S.A. (France), Playwing Ltd. (Bulgaria), Playwing Ltd (United Kingdom), AMA Corporation PLC (United Kingdom), Artificial Intelligence Research Lab Ltd (United Kingdom) Director and Deputy Chief Executive Officer, Guillemot Brothers Ltd. (United Kingdom)		
Professional references and professional activities	A graduate of the EDHE Guillemot co-founded Grentertainment hardware a four brothers and serves a S.A. His 40 years' experiment in the field. He also Chairman and Chief Exerperiod of strong and rapid biggest developers of mot Group (which designs and Chief Executive Officer arand financial development	C business school and holder of a DECS accounting degree, Michel dillemot Corporation Group (which designs and makes interactive and accessories under the Hercules and Thrustmaster brands) with his as Deputy Chief Executive Officer and director of Guillemot Corporation rience in the information technology and video games industry, his his in-depth knowledge of the mobile industry make him a recognized so founded mobile video game vendor Gameloft, where he served as cutive Officer for 16 years. Under his leadership, Gameloft enjoyed a digrowth from 2001 to 2016, becoming a global leader and one of the bile games. Michel Guillemot also co-founded the Ubisoft Entertainment sells interactive PC and console games) in 1986 and serves as Deputy and director of Ubisoft Entertainment S.A. with responsibility for strategic. Now based in London, Michel Guillemot is also the founder and CEO of liligence Research Laboratory (AIRLAB) Inc and Ariann Finance Inc.	

Name		GUILLEMOT	
First name		Gérard	
Age		60	
Jobs or functions	s held in the	Director and Deputy Chief Executive Officer	
company			
Number of compa		986,246	
Positions or functions carried out in other companies over the past five years	Deputy Chief Executive Officer and director, Ubisoft Entertainment S.A. (France) Chief Executive Officer, Guillemot Brothers SAS (France) Chairman, Longtail Studios Inc. (United States), Longtail Studios Halifax Inc. (Canada), Longtail Studios PEI Inc. (Canada) Chairman and director, Ubisoft L.A. Inc. (United States), Script Movie Inc. (United States) Director, Guillemot Ltd (United Kingdom), Guillemot Inc. (United States), Guillemot Inc. (Canada), AMA S.A. (France), Playwing Ltd. (United Kingdom), AMA Corporation PLC (United Kingdom) Director and Deputy Chief Executive Officer, Guillemot Brothers Ltd. (United Kingdom) Deputy Chairman, Dev Team LLC (United States)		
references and professional activities establishment of the North American studios of design and sale of interactive PC and consolorothers in 1986. Since 2016, he has managed the Cinema division Chief Executive Officer and director of Ubisoft Ender the previously launched Gameloft.com, an order oversaw. Gérard Guillemot is now based in New York Studios Inc., which he formed in 2003 and wapps. Gérard Guillemot also co-founded Guillemot interactive leisure hardware and accessories of the North American studios of design and sale of interactive PC and consolorothers in 1986. Since 2016, he has managed the Cinema division of the North American studios of design and sale of interactive PC and consolorothers in 1986. Since 2016, he has managed the Cinema division of the North American studios of design and sale of interactive PC and consolorothers in 1986. Since 2016, he has managed the Cinema division of the PC and consolorothers in 1986. Since 2016, he has managed the Cinema division of the PC and consolorothers in 1986. Since 2016, he has managed the Cinema division of the PC and consolorothers in 1986. Since 2016, he has managed the Cinema division of the PC and consolorothers in 1986. Since 2016, he has managed the Cinema division of the PC and consolorothers in 1986. Since 2016, he has managed the Cinema division of the PC and consolorothers in 1986. Since 2016, he has managed the Cinema division of the PC and consolorothers in 1986. Since 2016, he has managed the Cinema division of the PC and consolorothers in 1986. Since 2016, he has managed the Cinema division of the PC and consolorothers in 1986. Since 2016, he has managed the Cinema division of the PC and consolorothers in 1986. Since 2016, he has managed the Cinema division of the PC and consolorothers in 1986. Since 2016, he has managed the Cinema division of the PC and consolorothers in 1986. Since 2016, he has managed the Cinema division of the PC and consolorothers in 1986. Since 2016, he has managed the Cinema division of the PC an		the EDHEC business school in Lille, Gérard Guillemot oversaw the rth American studios of Ubisoft Entertainment Group, specializing in the ractive PC and console games, which he founded along with his four aged the Cinema division of Ubisoft (Motion Pictures). He is also Deputy and director of Ubisoft Entertainment S.A. Gameloft.com, an online gaming portal whose IPO he subsequently be based in New York and serves as Chairman of US company Longtail formed in 2003 and which designs educational smartphones and tablets co-founded Guillemot Corporation Group (which designs and makes are and accessories under the Hercules and Thrustmaster brands) and executive Officer and director of Guillemot Corporation S.A.	