



COMBINED GENERAL MEETING OF SHAREHOLDERS 24 MAY 2012

CONTENT

| | |
|--|----------|
| 1. Agenda of the Combined General Meeting | 2 |
| 2. Draft text of resolutions | 2 |
| 3. Board of Director's report to the combined general meeting | 4 |
| 4. Information on Directors whose renewal of mandate is proposed to the general meeting | 5 |

Guillemot Corporation S.A.

Public limited company with a capital of 11 553 646,72 euros - 414 196 758 RCS Rennes
• Postal address : B.P. 2 - 56204 La Gacilly Cedex - France •
• Registered address : Place du Granier - BP97143 - 35571 Chantepie Cedex - France •

1. AGENDA OF THE COMBINED GENERAL MEETING

Within the remit of the ordinary general meeting:

- Board of Directors' reports,
- Independent Auditors' reports,
- Approval of December 31, 2011 year-end financial statements,
- Approval of December 31, 2011 year-end consolidated financial statements,
- December 31, 2011 year-end net income appropriation,
- Approval of agreements stipulated in Article L.225-38 of the Commercial Code,
- Renewal of director's mandate of Mister Claude Guillemot,
- Renewal of director's mandate of Mister Michel Guillemot,
- Renewal of director's mandate of Mister Yves Guillemot,
- Renewal of director's mandate of Mister Gérard Guillemot,
- Renewal of director's mandate of Mister Christian Guillemot,
- Authorization of Board of Directors to carry out transactions on company shares,
- Powers in light of legal formalities.

Within the remit of the extraordinary general meeting:

- Board of Directors' report,
- Independent Auditors' report,
- Authorization of Board of Directors to proceed with capital reduction via cancellation of treasury stock shares,
- Powers in light of legal formalities.

2. DRAFT TEXT OF RESOLUTIONS

Within the remit of the ordinary general meeting:

FIRST RESOLUTION

(Approval of December 31, 2011 year-end financial statements)

The general meeting, ruling in accordance with the conditions of quorum and majority required for ordinary general meetings, having been made aware of the Board of Directors' management report and of the Independent Auditors' reports, approves the December 31, 2011 year-end financial statements, as presented, as well as the transactions figuring in these statements or summarized in these reports.

The general meeting grants the directors discharge in the execution of their mandate for said fiscal year.

SECOND RESOLUTION

(Approval of December 31, 2011 year-end consolidated financial statements)

The general meeting, ruling in accordance with the conditions of quorum and majority required for ordinary general meetings, having been made aware of the report on the Group's management included in the Board of Directors' management report and of the Independent Auditors' report on the December 31, 2011 year-end consolidated financial statements, approves the consolidated financial statements for said fiscal year, as presented, as well as the transactions figuring in these statements or summarized in these reports.

THIRD RESOLUTION

(December 31, 2011 year-end net income appropriation)

The general meeting, ruling in accordance with the conditions of quorum and majority required for ordinary general meetings, decides to appropriate the December 31, 2011 year-end loss amounting to €2,985,680.37 to the retained losses.

The meeting takes cognizance of the fact that no dividends have been distributed over the course of the past three fiscal years.

FOURTH RESOLUTION

(Approval of agreements stipulated in Article L.225-38 of the Commercial Code)

The general meeting, ruling in accordance with the conditions of quorum and majority required for ordinary general meetings, having been made aware of the Independent Auditors' special report on the agreements stipulated in Article L.225-38 of the Commercial Code, approves the agreements referred to therein and the conclusions of said report.

FIFTH RESOLUTION

(Renewal of director's mandate of Mister Claude Guillemot)

The general meeting, ruling in accordance with the conditions of quorum and majority required for ordinary general meetings, having been made aware of the Board of Directors' report, decide to renew the director's mandate of Mister Claude Guillemot for a new period of six years which will come to an end at the end of the ordinary general meeting called to rule in 2018 on the accounts of the last past financial year.

SIXTH RESOLUTION

(Renewal of director's mandate of Mister Michel Guillemot)

The general meeting, ruling in accordance with the conditions of quorum and majority required for ordinary general meetings, having been made aware of the Board of Directors' report, decide to renew the director's mandate of Mister Michel Guillemot for a new period of six years which will come to an end at the end of the ordinary general meeting called to rule in 2018 on the accounts of the last past financial year.

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SEVENTH RESOLUTION

(Renewal of director's mandate of Mister Yves Guillemot)

The general meeting, ruling in accordance with the conditions of quorum and majority required for ordinary general meetings, having been made aware of the Board of Directors' report, decide to renew the director's mandate of Mister Yves Guillemot for a new period of six years which will come to an end at the end of the ordinary general meeting called to rule in 2018 on the accounts of the last past financial year.

EIGHTH RESOLUTION

(Renewal of director's mandate of Mister Gérard Guillemot)

The general meeting, ruling in accordance with the conditions of quorum and majority required for ordinary general meetings, having been made aware of the Board of Directors' report, decide to renew the director's mandate of Mister Gérard Guillemot for a new period of six years which will come to an end at the end of the ordinary general meeting called to rule in 2018 on the accounts of the last past financial year.

NINTH RESOLUTION

(Renewal of director's mandate of Mister Christian Guillemot)

The general meeting, ruling in accordance with the conditions of quorum and majority required for ordinary general meetings, having been made aware of the Board of Directors' report, decide to renew the director's mandate of Mister Christian Guillemot for a new period of six years which will come to an end at the end of the ordinary general meeting called to rule in 2018 on the accounts of the last past financial year.

TENTH RESOLUTION

(Authorization of Board of Directors to carry out transactions on company shares)

The general meeting, ruling in accordance with the conditions of quorum and majority required for ordinary general meetings, having been made aware of the Board of Directors' report, authorizes the Board of Directors pursuant to the provisions of Articles L.225-209 and following of the Commercial Code, of the European Communities Commission regulation 2273/2003 of December 22, 2003, and of the market practices sanctioned by the Autorité des Marchés Financiers, to proceed with the purchase of its own shares, up to a maximum of 10% of the total number of shares of which the company's capital is composed, this percentage applying to an adjusted capital according to transactions affecting it subsequent to the date of this meeting, with a view to:

- stimulation of the market or the liquidity of the security, via the intermediary of an investment services provider acting with full independence, within the context of a liquidity contract pursuant to the ethics charter recognized by the Autorité des Marchés Financiers,
- the conservation and subsequent remittance of securities, in payment or in exchange, within the context of possible external growth operations, with the stipulation that the number of securities acquired to this effect may not exceed 5% of the securities of which the company's capital is composed,
- the coverage of marketable securities granting the right to the allocation of company shares through conversion, exercise, reimbursement or exchange,
- the coverage of stock option plans and/or any other form of share allocation to employees and/or legal representatives of the company and/or its group,
- the cancellation of shares acquired, subject to the adoption of a specific resolution by the extraordinary general meeting of shareholders.

When the shares are repurchased to favor the liquidity of the security, the number of shares taken into account for the calculation of the limit of 10% above corresponds to the number of purchased shares deduction made of the number of shares resold during the duration of the present authorization.

The number of shares which the company may hold, directly or indirectly, at whatever time, may not exceed 10% of the company's capital, this percentage applying to an adjusted capital according to transactions affecting it subsequent to the date of this meeting.

The maximum purchase price per share is set at €10, representing, for the purposes of illustration based on the number of shares of which the company's capital was composed on February 29, 2012, a maximum purchase amount of €15,004,730.00.

The acquisition, disposal or transfer of shares may be carried out at any time, including during a public offering period, at one or more times and via all methods, on the market or via a private treaty, including by transactions on blocks of securities (without a volume limit), and in compliance with applicable regulations.

These transactions may take place at any time, subject to the abstention periods stipulated in legal and regulatory provisions.

The meeting grants all powers to the Board of Directors, with subdelegation of authority according to the conditions set by law, in order to carry out this share buyback program, conclude any agreements or compacts, submit any orders, carry out any appropriation or reappropriation of the shares acquired, pursuant to applicable legal and regulatory provisions, carry out all required formalities and declarations and, generally, to accomplish whatever may be required.

This authorization is granted for a period of eighteen months as of the date of this meeting. For the unused portion, it terminates the authorization granted by the combined general meeting held May 25, 2011.

ELEVENTH RESOLUTION

(Fulfillment of legal formalities relating to ordinary general meeting)

The general meeting, ruling in accordance with the conditions of quorum and majority required for ordinary general meetings, grants all powers to the bearer of an original, copy or extract of this meeting's minutes to fulfill all legal formalities.

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Within the remit of the extraordinary general meeting:

TWELFTH RESOLUTION

(Authorization of Board of Directors to proceed with capital reduction via cancellation of treasury stock shares)

The general meeting, ruling in accordance with the conditions of quorum and majority required for extraordinary general meetings, having been made aware of the Board of Directors' report and the Independent Auditors' report, and ruling in accordance with Article L.225-209 of the Commercial Code, authorizes the Board of Directors to proceed, one or more times at its sole discretion, with the cancellation of all or part of the treasury stock shares held by the company or which may be held following the buybacks carried out within the context of the share buyback programs authorized by the tenth resolution submitted to this meeting or authorized before the date of this meeting, within the limit of 10% of the number of shares of which the company's capital is composed, by periods of twenty-four months, this percentage applying to an adjusted capital according to transactions affecting it subsequent to the date of this meeting.

The general meeting confers all powers upon the Board of Directors to proceed with a capital reduction via the cancellation of shares, to set the terms, allocate the difference between the book value of canceled shares and their nominal value on all available reserve and premium accounts, certify the execution, proceed with corresponding modifications to bylaws and all required formalities.

This authorization is granted for a period of eighteen months as of the date of this meeting. It terminates the authorization granted by the combined general meeting held May 25, 2011.

THIRTEENTH RESOLUTION

(Fulfillment of legal formalities relating to extraordinary general meeting)

The general meeting, ruling in accordance with the conditions of quorum and majority required for extraordinary general meetings, grants all powers to the bearer of an original, copy or extract of this meeting's minutes to fulfill all legal formalities.

3. BOARD OF DIRECTOR'S REPORT TO THE COMBINED GENERAL MEETING

Ladies and gentlemen,

We have summoned you to a combined general meeting in order to submit the December 31, 2011 year-end financial statements for your approval, to propose you to renew the mandate of five directors, and to ask you to rule on two resolutions which involve the granting of authorizations to your Board of Directors in order this later to carry out transactions on company shares as part of a share buyback program.

The first four resolutions submitted to you are about the December 31, 2011 year-end financial statements, and in particular:

- the approval of the financial and consolidated financial statements drafted at this date;
- the appropriation of the fiscal year's net result showing a loss of €2,985,680.37, which we propose you to appropriate to the retained losses;
- the approval of the agreements which have taken place during the fiscal year ended December 31, 2011, and which have been received the prior approval of your Board of Directors.

By the fifth, sixth, seventh, eighth and ninth resolutions, we propose to renew the Directors' mandates of Misters Claude, Michel, Yves, Gérard and Christian Guillemot which expire during the present general meeting. Misters Claude, Michel, Yves, Gérard and Christian Guillemot would be renewed in their function of director for a new period of six years which will come to an end at the conclusion of the general meeting held in the year 2018 called to rule on the accounts of the last past financial year.

The tenth resolution submitted for your consideration would allow your Board of Directors to continue to carry out transactions on the stock market on company shares with a view to stimulation of the market or liquidity of the security via an investment services provider, working independently, as part of a liquidity contract in accordance with the professional ethics charter recognized by the Autorité des Marchés Financiers.

Moreover, your Board would also like the ability to carry out transactions on the stock market on company shares with a view to:

- the conservation and subsequent remittance of securities, in payment or by exchange, as part of possible external growth operations; with the stipulation that the number of securities acquired to this effect may not exceed 5% of the securities composing the company's capital,
- coverage for marketable securities granting the holder the right to the allocation of company shares, through conversion, exercise, reimbursement or exchange,
- coverage of stock option plans and/or of any other form of share allocation for personnel and/or legal representative Directors of the company and/or its group,
- the cancellation of shares acquired, subject to the adoption of a specific resolution by attendees of an extraordinary general meeting of shareholders.

Your Board could proceed with the purchase of company shares up to a limit of 10% of the number of shares of which the company's capital is composed; with the stipulation that the number of securities that the company would come to hold, directly or indirectly, could not represent more than 10% of the company's capital.

The maximum purchase price per share would be set at €10, that is to say, on the basis of the number of shares composing the share capital on February 29th, 2012, a maximum purchase amount of 15 004 730 euros.

The acquisition, disposal or transfer of shares may be carried out at any time, including during a public offering period, one or more times and via all methods, on the market or over-the-counter, including by way of transactions on blocks of securities (without volume limitation), in accordance with applicable regulations.

This authorization would be granted to your Board of Directors for a period of 18 months as of the date of this meeting.

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By the eleventh resolution we ask that you grant powers to any person bearing an original, copy or extract of this meeting's minutes with a view to fulfilling all formalities relating to the adoption or non-adoption of the resolutions within the regular general meeting's remit.

The twelfth resolution proposed for your consideration would allow your Board, should it be deemed necessary, to reduce the company's capital via the cancellation of shares which the company holds or may hold following buybacks carried out within the context of a share buyback program submitted to you in resolution ten, and/or as part of previously authorized programs; with the stipulation that your Board of Directors could not cancel more than 10% of the number of shares composing the company's capital, by periods of twenty-four months.

This authorization would allow your Board to set the terms of the capital reduction via cancellation of shares, certify its completion, proceed with corresponding modifications to the bylaws and allocate the difference between the book value of the canceled shares and their nominal value on all available reserve and premium budget entries.

The authorization would be granted to your Board of Directors for a period of 18 months as of the date of this meeting.

By the thirteenth resolution, we ask that you grant powers to any person bearing an original, copy or extract of this meeting's minutes with a view to fulfilling all formalities relating to the adoption or non-adoption of the resolutions within the extraordinary general meeting's remit.

We hope that the proposals outlined above will meet with your agreement.

The Board of Directors.

4. INFORMATION ON DIRECTORS WHOSE RENEWAL OF MANDATE IS PROPOSED TO THE GENERAL MEETING

➤ **Claude GUILLEMOT**

Age: 55 years old

Jobs or functions held in the company: President and Chief Executive Officer

Number of company shares held: 382 860

Professional references:

After his Masters in Economics obtained in 1981 at the University of Rennes I, followed by a specialization in industrial computing at ICAM in Lille, Mr. Claude Guillemot joined the family business and, in 1984, directed its activity towards the distribution of computer products and has specialized it in 1985 in the distribution of video games under the brand "Guillemot International Software". With his four brothers, he then created, in 1997, the Guillemot Corporation Group which designs and manufactures hardware and interactive entertainment accessories under the brand names Hercules for digital devices (digital music and DJ, Wifi/CPL solutions, speakers kits, webcams and netbooks) and Thrustmaster for game accessories for PC and video game consoles.

He also founded with his brothers in 1986 the Ubisoft Entertainment Group, developer and publisher of interactive entertainment software for PC and consoles, and in 2000, the Gameloft Group, a leading international publisher of downloadable video games.

Mr. Claude Guillemot is Chief Executive Officer of Guillemot Corporation S.A., and also Executive Managing Director in the Ubisoft Entertainment and Gameloft Groups.

Other current positions held:

Executive Managing Director and Administrator: Guillemot Brothers SA (France), Gameloft SA (France), Ubisoft Entertainment SA (France)

President: Hercules Thrustmaster SAS (France)

President and Administrator: Guillemot Inc (Canada), Guillemot Recherche et Développement Inc (Canada), Guillemot Inc (United States of America)

Managing Director: Guillemot GmbH (Germany)

Director: Advanced Mobile Applications Ltd (United-Kingdom)

Administrator: Guillemot Ltd (United-Kingdom), Guillemot Corporation (HK) Ltd (Hong Kong), Guillemot SA (Belgium), Guillemot Romania Srl (Romania), Guillemot Srl (Italy), Guillemot Spain SL (Spain), Gameloft Inc. (United States of America), Gameloft Iberica SA (Spain), Gameloft Inc. (Canada), Gameloft Ltd (United-Kingdom), Gameloft Live Developpements Inc (Canada), Ubisoft Nordic A/S (Denmark), Ubisoft Sweden A/B (Sweden), Ubisoft Emirates FZ LLC (Arab Emirates)

Deputy Administrator: Ubisoft Entertainment Sweden A/B (Sweden), Redlynx Oy (Finland)

Expired positions over the past five years:

Administrator and Vice President: Ubisoft Divertissements Inc (Canada)

Vice President: Ubisoft Digital Arts Inc (Canada)

Administrator: Ubisoft Canada Inc (Canada), Ubisoft Music Inc (Canada), Ubisoft Music Publishing Inc (Canada), Ubisoft Inc (United States of America), Ubisoft Holdings Inc (United States of America), Ubisoft Ltd (Ireland), Shanghai Ubi Computer Software Co. Ltd (China), Jeuxvideo.com S.A. (France)

Deputy Administrator: Ubisoft Norway A/S (Norway)

Deputy member of liquidation committee: Ubisoft Norway A/S (Norway)

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➤ **Michel GUILLEMOT**

Age : 53 years old

Jobs or functions held in the company: Director and Executive Managing Director

Number of company shares held: 447 198

Professional references:

Graduated from EDHEC in Lille and DECS, Mr. Michel Guillemot realized early the importance of mobile phones in the field of play, creating thereby the company Ludiwap in 2000 before taking the head of Gameloft and becoming the current Chief Executive Officer further to the merger of these two companies in 2001. Now based in London, he manages the Gameloft Group, a leading international publisher of downloadable video games.

Also co-founder with his four brothers of the Guillemot Corporation Group (designer and manufacturer of hardware and interactive entertainment accessories under the Hercules and Thrustmaster brands), and Ubisoft Entertainment (developer and publisher of interactive entertainment software for PC and consoles), in which he holds the position of Executive Managing Director, Mr. Michel Guillemot works primarily on strategy and finance.

Other current positions held:

Chief Executive Officer and Administrator: Gameloft SA (France)

Executive Managing Director and Administrator: Guillemot Brothers SA (France), Ubisoft Entertainment SA (France)

President and Administrator : Gameloft Inc (United States of America), Gameloft Inc (Canada), Gameloft Ltd (United-Kingdom), Gameloft KK (Japan), Gameloft Company Ltd (Vietnam), Gameloft Iberica SA (Spain), Gameloft Argentina S.A. (Argentina), Gameloft Co. Ltd (Korea), Gameloft Ltd (Hong Kong), Gameloft Philippines Inc (Philippines), Gameloft Pte Ltd (Singapore), Gameloft Live Développements Inc (Canada), Gameloft Private India Ltd (India), PT Gameloft Indonesia (Indonesia), Gameloft Entertainment Toronto Inc (Canada)

President: Gameloft Partnerships SAS (France), Gameloft Live SAS (France), Ludigames SAS (France), Gameloft Srl (Romania), Gameloft Software (Beijing) Company Ltd (China), Gameloft Software (Shanghai) Company Ltd (China), Gameloft Software (Chengdu) Company Ltd (China), Gameloft Software (Shenzhen) Company Ltd (China)

Director: Advanced Mobile Applications Ltd (United-Kingdom)

Managing Director: Gameloft Rich Games Production France SARL (France), Gameloft GmbH (Germany), Gameloft Srl (Italy), Gameloft EOOD (Bulgaria), Gameloft S. de R.L. de C.V. (Mexico), Gameloft S.P.R.L. (Belgium), Gameloft S.r.o (Czech Republic)

Administrator: Guillemot SA (Belgium), Guillemot Ltd (United-Kingdom), Guillemot Inc (United States of America), Guillemot Inc (Canada), Gameloft Australia Pty Ltd (Australia), Gameloft de Venezuela SA (Venezuela)

Expired positions over the past five years:

Managing Director: Ubisoft Studios Srl (Italy), Ubi Studios SL (Spain), L'Odyssee Interactive Games Sarl (France)

Administrator: Jeuxvideo.com S.A. (France), Shanghai Ubi Computer Software Co. Ltd (China), Ubisoft SA (Spain), Ubisoft KK (Japan), Ubisoft Inc (United States of America), Ubisoft Holdings Inc (United States of America), Chengdu Ubi Computer Software Co. Ltd (China)

➤ **Yves GUILLEMOT**

Age : 51 years old

Jobs or functions held in the company: Director and Executive Managing Director

Number of company shares held: 2 861

Professional references:

Following his business studies at EMPI after obtaining a science graduate, Mr Yves Guillemot joined rapidly with his brothers to go into the video game industry, while at the beginning of his meteoric expansion. Currently Chief Executive Officer of the Ubisoft Entertainment Group, which he has set up with his four brothers and which is now one of the main world publishers and distributors of video games, Yves Guillemot was rewarded in 2009 by the prize of Entrepreneur of the Year by the auditing firm Ernst & Young.

Co-founder with his four brothers of the Guillemot Corporation Group (designer and manufacturer of hardware and interactive entertainment accessories under the Hercules and Thrustmaster brands), and of the Gameloft Group (leading international publisher of downloadable video games), it occupies within Guillemot Corporation S.A. the function of Executive Managing Director in charge of relations with manufacturers of video game consoles and computers, and within Gameloft S.A., the function of Executive Managing Director in charge of Strategy and Development.

Other current positions held:

Chief Executive Officer and Administrator: Ubisoft Entertainment SA (France)

Executive Managing Director and Administrator: Guillemot Brothers SA (France), Gameloft SA (France)

President: Ubisoft France SAS (France), Ubisoft International SAS (France), Ubisoft Montpellier SAS (France), Ubisoft Paris SAS (France), Ubisoft Annecy SAS (France), Ubisoft Production Internationale SAS (France), Nadéo SAS (France), Owlent SAS (France), Ubisoft Motion Pictures Rabbids SAS (France)

Director: Advanced Mobile Applications Ltd (United-Kingdom)

President and Administrator: Ubisoft Divertissements Inc (Canada), Ubisoft Canada Inc (Canada), Ubisoft Music Inc (Canada), Ubisoft Music Publishing Inc (Canada), Ubisoft Digital Arts Inc (Canada), Hybride Technologies Inc (Canada), Ubisoft Vancouver Inc (Canada), Ubisoft Toronto Inc (Canada), Quazal Technologies Inc (Canada), Ubisoft Nordic A/S (Denmark), Red Storm Entertainment Inc (United States of America), Ubisoft Holdings Inc (United States of America), Ubisoft Entertainment India Private Ltd (India), Ubi Games SA (Switzerland), Ubisoft Emirates FZ LLC (Arab Emirates)

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Managing Director: Ubisoft EMEA SARL (France), Ubisoft Learning & Development SARL (France), Ubisoft Motion Pictures SARL (France), Ubisoft Entertainment SARL (Luxemburg), Spieleentwicklungskombinat GmbH (Germany), Blue Byte GmbH (Germany), Ubisoft GmbH (Germany), Ubisoft Studios Srl (Italy), Ubisoft Sarl (Morocco), Ubisoft BV (Netherlands)

Vice President and Administrator: Ubisoft Inc (United States of America)

Executive Administrator: Shanghai Ubi Computer Software Co. Ltd (China), Chengdu Ubi Computer Software Co. Ltd (China)

Administrator: Gameloft Inc (Canada), Gameloft Live Developpements Inc (Canada), Ubisoft Pty Ltd (Australia), Ubisoft SA (Spain), Ubisoft Ltd (United-Kingdom), Ubisoft Entertainment Ltd (United-Kingdom), Red Storm Entertainment Ltd (United-Kingdom), Ubisoft Ltd (Hong Kong), Ubi Studios SL (Spain), Ubisoft SpA (Italy), Ubisoft KK (Japan), Ubisoft Osaka KK (Japan), Ubisoft Srl (Romania), Ubisoft Singapore Pte Ltd (Singapore), Ubisoft Sweden AB (Sweden), Ubisoft Entertainment Sweden AB (Sweden), Redlynx Oy (Finland), Guillemot Ltd (United-Kingdom), Guillemot Inc (United States of America), Guillemot Inc (Canada)

Expired positions over the past five years:

President and Administrator: Chengdu Ubi Computer Software Co. Ltd (China)

President: Ludi Factory SAS (France), Ubisoft Books and Records SAS (France), Ubisoft Computing SAS (France), Ubisoft Design SAS (France), Ubisoft Development SAS (France), Ubisoft Editorial SAS (France), Ubisoft Graphics SAS (France), Ubisoft Manufacturing & Administration SAS (France), Ubisoft Marketing International SAS (France), Ubisoft Operational Marketing SAS (France), Ubisoft Organisation SAS (France), Ubisoft Support Studios SAS (France), Ubisoft World SAS (France), Tiwak SAS (France), Ubisoft Finland OY (Finland)

Managing Director: Ubisoft Art SARL (France), Ubisoft Castelnau SARL (France), Ubisoft Counsel & Acquisitions SARL (France), Ubisoft Gameplay SARL (France), Ubisoft Marketing France SARL (France), Ubisoft Market Research SARL (France), Ubisoft Paris Studios SARL (France), Ubisoft Production Annecy SARL (France), Ubisoft Production Internationale SARL (France), Ubisoft Studios Montpellier SARL (France), Ubisoft Production Montpellier SARL (France), Ubisoft Design Montpellier SARL (France), Ubisoft IT Project Management SARL (France), Ubisoft Innovation SARL (France), Ubisoft Créa SARL (France), Ubisoft Talent Management SARL (France), Ubisoft Services SARL (France), Ubisoft Warenhandels GmbH (Austria), Max Design Entertainment Software Entwicklungs GmbH (Austria), Ubisoft GmbH (Germany)

Administrator: Jeuxvideo.com S.A. (France), Gameloft Inc. (United States of America), Ubisoft Norway A/S (Norway), Ubisoft Ltd (Ireland)

Liquidator: Ubisoft Warenhandels GmbH (Austria)

Sole member of liquidation committee and President: Ubisoft Norway A/S (Norvège)

➤ **Gérard GUILLEMOT**

Age : 50 years old

Jobs or functions held in the company: Director and Executive Managing Director

Number of company shares held: 19 148

Professional references:

Graduated from the business school EDHEC in Lille, Mr. Gerard Guillemot has supported the establishment of North American studios of the Ubisoft Entertainment Group, which specializes in designing and publishing interactive games for consoles and PC, that he founded with his four brothers. Then he launched Gameloft.com, a game portal on the Internet that he listed then on the stock market. Now based in New York, Mr. Gerard Guillemot is President of the American company Longtail Studios Inc. Mr. Gérard Guillemot is also co-founder of the Guillemot Corporation Group (designer and manufacturer of hardware and interactive entertainment accessories under the Hercules and Thrustmaster brands) and of the Gameloft Group (leading international publisher of downloadable video games), in which he holds the functions of Executive Managing Director respectively in charge of marketing research, and strategy and development.

Other current positions held:

President: Longtail Studios Inc (United States of America), Longtail Studios Halifax Inc (Canada), Longtail Studios PEI Inc (Canada), Studios Longtail Quebec Inc (Canada)

Executive Managing Director and Administrator: Guillemot Brothers SA (France), Gameloft SA (France), Ubisoft Entertainment SA (France)

Director: Advanced Mobile Applications Ltd (United-Kingdom)

Administrator: Guillemot Ltd (United-Kingdom), Guillemot Inc (United States of America), Guillemot Inc (Canada), Gameloft Inc (United States of America), Gameloft Inc (Canada), Gameloft Live Developpements Inc (Canada)

Expired positions over the past five years:

Executive Managing Director: Gameloft SA (France)

Administrator: Shanghai Ubi Computer Software Co. Ltd (China), Ubisoft SA (Spain), Ubisoft Inc (United States of America), Ubisoft Holdings Inc (United States of America), Jeuxvideo.com S.A. (France)

➤ **Christian GUILLEMOT**

Age : 46 years old

Jobs or functions held in the company: Director and Executive Managing Director

Number of company shares held: 223 061

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Professional references:

Graduated from European Business School in London, Mr. Christian Guillemot played an important part in the stock market listing of the Groups Ubisoft Entertainment (developer and publisher of interactive entertainment software for PC and consoles), Guillemot Corporation (designer and manufacturer of hardware and interactive entertainment accessories under the brand names Hercules and Thrustmaster), and Gameloft (leading international publisher of downloadable video games), he was co-founder with his four brothers and in which he currently serves as Executive Managing Director Administration. Also Chief Executive Officer of the family holding company Guillemot Brothers S.A., it manages in parallel in London the company Advanced Mobile Applications Ltd., which is specialized in Life style applications for mobile phones and whose goal is to become a major player in the area of content for mobile phones.

Other current positions held:

Chief Executive Officer and Administrator: Guillemot Brothers SA (France)

President and Director : Advanced Mobile Applications Ltd (United-Kingdom)

Managing Director: Guillemot Administration et Logistique SARL (France)

Executive Managing Director and Administrator: Gameloft SA (France), Ubisoft Entertainment SA (France)

Administrator: Guillemot Corporation (HK) Ltd (Hong Kong), Guillemot Ltd (United-Kingdom), Guillemot Inc (United-Kingdom), Guillemot Inc (Canada), Guillemot Recherche et Développement Inc (Canada), Guillemot SA (Belgium), Gameloft Inc (United States of America), Gameloft Iberica SA (Spain), Gameloft Inc (Canada), Gameloft Ltd (United-Kingdom), Gameloft Live Developpements Inc (Canada), Ubisoft Nordic A/S (Denmark), Ubisoft Sweden AB (Sweden)

Vice President: Ubisoft Holdings Inc (United States of America)

Expired positions over the past five years:

Administrator: Shanghai Ubi Computer Software Co. Ltd (China), Ubisoft Inc (United States of America), Ubisoft Holdings Inc (United States of America), Ubisoft Ltd (United-Kingdom), Jeuxvideo.com S.A. (France)

Guillemot Corporation S.A.

Public limited company with a capital of 11 553 646,72 euros - 414 196 758 RCS Rennes

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