

COMBINED GENERAL SHAREHOLDERS' MEETING MAY 30th, 2024

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1. COMBINED GENERAL MEETING AGENDA

Within the remit of the ordinary general meeting:

- 1. Approval of December 31, 2023 year-end financial statements.
- 2. December 31, 2023 year-end net income appropriation;
- 3. Approval of December 31, 2023 year-end consolidated financial statements,
- 4. Approval of agreements stipulated in Article L.225-38 of the Commercial Code,
- 5. Approval of the compensation elements paid during the course of or awarded for the year ended December 31, 2023 to Mr. Claude Guillemot, President and Managing Director,
- 6. Approval of the compensation elements paid during the course of or awarded for the year ended December 31, 2023 to Mr. Michel Guillemot, Deputy Managing Director,
- 7. Approval of the compensation elements paid during the course of or awarded for the year ended December 31, 2023 to Mr. Yves Guillemot, Deputy Managing Director,
- 8. Approval of the compensation elements paid during the course of or awarded for the year ended December 31, 2023 to Mr. Gérard Guillemot, Deputy Managing Director,
- 9. Approval of the compensation elements paid during the course of or awarded for the year ended December 31, 2023 to Mr. Christian Guillemot, Deputy Managing Director,
- 10. Approval of information mentioned in I of Article L.22-10-9 of the Commercial Code relating to the compensation of directors and officers,
- 11. Approval of the compensation policy for directors and officers in accordance with II of Article L.22-10-8 of the Commercial Code,
- 12. Renewal of director's mandate of Mr Claude GUILLEMOT,
- 13. Renewal of director's mandate of Mr Christian GUILLEMOT,
- 14. Authorization to be given to the Board of Directors to carry out transactions on company shares,
- 15. Fulfillment of the legal formalities consecutive to the ordinary general meeting.

Within the remit of the extraordinary general meeting:

- 16. Authorization to be given to the Board of Directors to proceed with capital reduction via cancellation of company shares,
- 17. Fulfillment of the legal formalities consecutive to the extraordinary general meeting.

2. TEXT OF DRAFT RESOLUTIONS

Within the remit of the ordinary general meeting:

FIRST RESOLUTION

(Approval of December 31, 2023 year-end financial statements)

The general meeting, ruling in accordance with the conditions of quorum and majority required for ordinary general meetings, having been made aware of the Board of Directors' management report and of the Independent Auditors' report on the annual accounts, approves the December 31, 2023 year-end financial statements, as presented, as well as the transactions figuring in these statements or summarized in these reports.

SECOND RESOLUTION

(December 31, 2023 year-end net income appropriation)

The general meeting, ruling in accordance with the conditions of quorum and majority required for ordinary general meetings, decides to appropriate the December 31, 2023 year-end profit amounting to €1,747,000.39 as follows:

- allocation to the other reserves: € 1.747.000.39:

In accordance with the provisions of Article 243 bis of the General Tax Code, it is recalled that the dividend distributions made for the previous three financial years were as follows:

	2022	2021	2020
Number of shares	15,087,480	15,287,480	15,287,480
Dividend per share	0.25€	0.25 €	0.25€
Total dividend(1)(2)	3,771,870.00€	3,821,870.00€	3,821,870.00€

⁽¹⁾ These amounts do not take into account amounts not paid because of treasury shares.

THIRD RESOLUTION

(Approval of December 31, 2023 year-end consolidated financial statements)

The general meeting, ruling in accordance with the conditions of quorum and majority required for ordinary general meetings, having been made aware of the Board of Directors' report on the Group's management included in the Board of Directors' management report and of the Independent Auditors' report on the consolidated accounts, approves the December 31, 2023 year-end consolidated financial statements, as presented, as well as the transactions figuring in these statements or summarized in these reports.

FOURTH RESOLUTION

(Approval of agreements stipulated in Article L.225-38 of the Commercial Code)

The general meeting, ruling in accordance with the conditions of quorum and majority required for ordinary general meetings, having been made aware of the Independent Auditors' special report on the agreements stipulated in Article L.225-38 of the Commercial Code, approves the agreements referred to therein and the conclusions of said report.

FIFTH RESOLUTION

(Approval of the compensation elements paid during the course of or awarded for the year ended December 31, 2023 to Mr. Claude Guillemot, President and Managing Director)

The general meeting, ruling in accordance with the conditions of quorum and majority required for ordinary general meetings, approves, in accordance with the provisions of Article L.22-10-34 II of the Commercial Code, the fixed, variable and exceptional items composing the total compensation and the benefits in kind paid during the course of or awarded for the financial year ended December 31, 2023 to Mr. Claude Guillemot because of his term of office as President and Managing Director, as set out in paragraph 21.6.2 of the corporate governance report attached to the management report for the year ended December 31, 2023.

⁽²⁾ Dividends eligible for the 40% reduction provided for in Article 158 3 2° of the General Tax Code.

SIXTH RESOLUTION

(Approval of the compensation elements paid during the course of or awarded for the year ended December 31, 2023 to Mr. Michel Guillemot, Deputy Managing Director)

The general meeting, ruling in accordance with the conditions of quorum and majority required for ordinary general meetings, approves, in accordance with the provisions of Article L.22-10-34 II of the Commercial Code, the fixed, variable and exceptional items composing the total compensation and the benefits in kind paid during the course of or awarded for the financial year ended December 31, 2023 to Mr. Michel Guillemot because of his term of office as Deputy Managing Director, as set out in paragraph 21.6.2 of the corporate governance report attached to the management report for the year ended December 31, 2023.

SEVENTH RESOLUTION

(Approval of the compensation elements paid during the course of or awarded for the year ended December 31, 2023 to Mr. Yves Guillemot, Deputy Managing Director)

The general meeting, ruling in accordance with the conditions of quorum and majority required for ordinary general meetings, approves, in accordance with the provisions of Article L.22-10-34 II of the Commercial Code, the fixed, variable and exceptional items composing the total compensation and the benefits in kind paid during the course of or awarded for the financial year ended December 31, 2023 to Mr. Yves Guillemot because of his term of office as Deputy Managing Director, as set out in paragraph 21.6.2 of the corporate governance report attached to the management report for the year ended December 31, 2023.

EIGHTH RESOLUTION

(Approval of the compensation elements paid during the course of or awarded for the year ended December 31, 2023 to Mr. Gérard Guillemot, Deputy Managing Director)

The general meeting, ruling in accordance with the conditions of quorum and majority required for ordinary general meetings, approves, in accordance with the provisions of Article L.22-10-34 II of the Commercial Code, the fixed, variable and exceptional items composing the total compensation and the benefits in kind paid during the course of or awarded for the financial year ended December 31, 2023 to Mr. Gérard Guillemot because of his term of office as Deputy Managing Director, as set out in paragraph 21.6.2 of the corporate governance report attached to the management report for the year ended December 31, 2023.

NINTH RESOLUTION

(Approval of the compensation elements paid during the course of or awarded for the year ended December 31, 2023 to Mr. Christian Guillemot, Deputy Managing Director)

The general meeting, ruling in accordance with the conditions of quorum and majority required for ordinary general meetings, approves, in accordance with the provisions of Article L.22-10-34 II of the Commercial Code, the fixed, variable and exceptional items composing the total compensation and the benefits in kind paid during the course of or awarded for the financial year ended December 31, 2023 to Mr. Christian Guillemot because of his term of office as Deputy Managing Director, as set out in paragraph 21.6.2 of the corporate governance report attached to the management report for the year ended December 31, 2023.

TENTH RESOLUTION

(Approval of information mentioned in I of Article L.22-10-9 of the Commercial Code relating to the compensation of directors and officers)

The general meeting, ruling in accordance with the conditions of quorum and majority required for ordinary general meetings, approves, in accordance with the provisions of I of Article L.22-10-34 of the Commercial Code, the information mentioned in I of the Article L.22-10-9 of the Commercial Code relating to directors and officers, which are presented in paragraph 21.6.3 of the corporate governance report attached to the management report for the year ended December 31, 2023.

ELEVENTH RESOLUTION

(Approval of the compensation policy for directors and officers in accordance with II of Article L.22-10-8 of the Commercial Code)

The general meeting, ruling in accordance with the conditions of quorum and majority required for ordinary general meetings, approves, in accordance with the provisions of Articles L.22-10-8 II and R.22-10-14 of the Commercial Code, the compensation policy for directors and officers as presented in paragraph 21.6.4 of the corporate governance report attached to the management report for the year ended December 31, 2023.

TWELFTH RESOLUTION

(Renewal of director's mandate of Mr Claude GUILLEMOT)

The general meeting, ruling in accordance with the conditions of quorum and majority required for ordinary general meetings, having noticed that the director's mandate of Mister Claude GUILLEMOT expires, decide the renewal of her mandate for a period of six years which will come to an end at the end of the ordinary general meeting called to rule in 2030 on the accounts of the last past financial year.

THIRTEENTH RESOLUTION

(Renewal of director's mandate of Mr Christian GUILLEMOT)

The general meeting, ruling in accordance with the conditions of quorum and majority required for ordinary general meetings, having noticed that the director's mandate of Mister Christian GUILLEMOT expires, decide the renewal of her mandate for a period of six years which will come to an end at the end of the ordinary general meeting called to rule in 2030 on the accounts of the last past financial year.

FOURTEENTH RESOLUTION

(Authorization to be given to the Board of Directors to carry out transactions on company shares)

The general meeting, ruling in accordance with the conditions of quorum and majority required for ordinary general meetings, having been made aware of the Board of Directors' report including the description of the share buyback program in accordance with Articles 241-1 and following of the Autorité des Marchés Financiers' General regulation, authorizes the Board of Directors pursuant to the provisions of Articles L.22-10-62 and following of the Commercial Code, of the regulation No 596/2014 of the European Parliament and of the Council, of the Autorité des Marchés Financiers' General regulation and of the market practices sanctioned by the Autorité des Marchés Financiers, to proceed with the purchase of its own shares, up to a maximum of 10% of the total number of shares of which the company's capital is composed, this percentage applying to an adjusted capital according to transactions affecting it subsequently to the date of this meeting, with a view to:

- animate the security market to favor the liquidity of the security, via the intermediary of an investment services provider acting with full independence, within the context of a liquidity contract pursuant to the decision of the Autorité des Marchés Financiers having renewed the establishment of liquidity contracts as an accepted market practice,
- keep and subsequent remit the securities, in payment or in exchange, within the context of possible external growth operations, with the stipulation that the number of securities acquired to this effect may not exceed 5% of the securities of which the company's capital is composed,
- cover marketable securities representative of debt securities granting the right to the allocation of company shares through conversion, exercise, reimbursement or exchange,
- cover stock option plans and/or any other form of share allocation to employees and/or executive directors of the company and/or its group,
- cancel the shares, in whole or in part, subject to the adoption of a specific resolution by the extraordinary general meeting of shareholders,
- complete any transaction admitted or that may be authorized by the regulations after the date of the present meeting, particularly if it is part of a market practice that may be accepted or renewed by the Autorité des Marchés Financiers.

When the shares are repurchased to favor the liquidity of the security, the number of shares taken into account for the calculation of the limit of 10% above corresponds to the number of purchased shares deduction made of the number of shares resold during the duration of the present authorization.

The number of shares which the company may hold, directly or indirectly, at whatever time, may not exceed 10% of the company's capital, this percentage applying to an adjusted capital according to transactions affecting it subsequent to the date of this meeting.

The maximum purchase price per share is set at forty euros.

The maximum amount allocated to the share buyback program is set at ten million euros.

The acquisition, disposal or transfer of shares may be carried out via all methods, in one or more times, on or off the market or via a private treaty, including by acquisition or disposal of blocks of securities. These transactions shall be carried out in compliance with the applicable laws and regulations at the date of the transaction concerned. These transactions may take place at any time, subject to the abstention or suspension periods stipulated in legal and regulatory provisions.

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The meeting grants all powers to the Board of Directors, with sub-delegation of authority according to the legal and regulatory conditions, in order to carry out this share buyback program, conclude any agreements, submit any orders, carry out any appropriation or reappropriation of the shares acquired, pursuant to applicable legal and regulatory provisions, all required formalities and declarations and, generally, to accomplish whatever may be required.

This authorization is granted for a period of eighteen months as of the date of this meeting. For the unused portion, it terminates the authorization granted by the general meeting held June 1st, 2023.

FIFTEENTH RESOLUTION

(Fulfillment of the legal formalities consecutive to ordinary general meeting)

The general meeting, ruling in accordance with the conditions of quorum and majority required for ordinary general meetings, grants all powers to the bearer of an original, copy or extract of this meeting's minutes to fulfill all legal formalities.

Within the remit of the extraordinary general meeting:

SIXTEENTH RESOLUTION

(Authorization to be given to the Board of Directors to proceed with capital reduction via cancellation of company shares)

The general meeting, ruling in accordance with the conditions of quorum and majority required for extraordinary general meetings, having been made aware of the Board of Directors' report and of the Independent Auditors' report, and ruling in accordance with Article L.22-10-62 of the Commercial Code, authorizes the Board of Directors to proceed, at its sole discretion, in one or more times, at any time including during a public offering period targeting the company, with the cancellation of all or part of the treasury stock shares held by the company or which may be held following the buybacks carried out within the context of the share buyback programs authorized by the fourteenth resolution submitted to this meeting or authorized before the date of this meeting, within the limit of 10% of the number of shares of which the company's capital is composed, by periods of twenty-four months, this percentage applying to an adjusted capital according to transactions affecting it subsequently to the date of this meeting.

The general meeting confers all powers upon the Board of Directors to proceed with a capital reduction via the cancellation of shares, to set the terms, allocate the difference between the book value of canceled shares and their nominal value on all available reserve and premium accounts, certify the execution, proceed with corresponding modifications to bylaws and all required formalities.

This authorization is granted for a period of eighteen months as of the date of this meeting. It terminates the authorization granted by the general meeting held June 1st, 2023.

SEVENTEENTH RESOLUTION

(Fulfillment of the legal formalities consecutive to the extraordinary general meeting)

The general meeting, ruling in accordance with the conditions of quorum and majority required for extraordinary general meetings, grants all powers to the bearer of an original, copy or extract of this meeting's minutes to fulfill all legal formalities.

3. BOARD OF DIRECTORS' REPORT TO THE COMBINED GENERAL MEETING

Ladies and gentlemen,

We have summoned you to a combined general meeting in order to submit for your approval the December 31, 2023 year-end financial statements, to offer you the renewal of the terms of office of two directors, and to ask you to vote on resolutions intended to confer an authorization to your Board of Directors.

The <u>first four resolutions</u> submitted to you involve the December 31, 2023 year-end financial statements, and in particular:

- approval of the financial and consolidated financial statements drafted at this date;
- appropriation of the fiscal year's net result showing a profit of €1,747,000.39 which we offer to appropriate as follows:
 - allocation to the other reserves: €1,747,000.39;
- approval of the regulated agreements entered into during the fiscal year ended December 31, 2023, which were subject to prior authorization by your Board of Directors.

By the <u>fifth, sixth, seventh, eighth and ninth resolutions</u>, we submit to your approval the compensation elements paid during the course of or awarded for the financial year ended December 31, 2023 to the President and Managing Director and to the Deputy Managing Directors because of their term of office, which are set out in the paragraph 21.6.2 of the Board of Directors' corporate management report attached to the management report.

By the <u>tenth resolution</u>, we submit for your approval the information mentioned in I of Article L.22-10-9 of the Commercial Code relating to the compensation of the directors and officers, which are presented in paragraph 21.6.3 of the Board of Directors' corporate management report attached to the management report.

By the <u>eleventh resolution</u>, we submit for your approval the compensation policy for directors and officers, which is presented in paragraph 21.6.4 of the Board of Directors' corporate management report attached to the management report. We point out that this policy is unchanged from the one submitted to your approval at the ordinary general meeting held in 2023.

By the <u>twelfth resolutions</u>, we offer you to renew the director mandate of M. Claude GUILLEMOT, which expires at this general meeting. M. Claude GUILLEMOT would be renewed in his functions as director for a new six-year period which would end at the end of the general meeting held in 2030 called to rule on the accounts of the last year end accounts.

By the <u>thirteenth resolution</u>, we offer you to renew the director mandate of M. Christian GUILLEMOT, which expires at this general meeting. M. Christian GUILLEMOT would be renewed in his functions as director for a new six-year period which would end at the end of the general meeting held in 2030 called to rule on the accounts of the last year end accounts.

The <u>fourteenth resolution</u> submitted for your consideration would allow your Board of Directors to carry out transactions on the stock market on company shares with a view to stimulation of the security market, via an investment services provider working independently, as part of a liquidity contract in accordance with the decision of the Autorité des Marchés Financiers having renewed the establishment of liquidity contracts as an accepted market practice.

Moreover, your Board would like the ability to carry out transactions on the stock market on company shares with a view to:

- the conservation and subsequent remittance of securities, in payment or by exchange, as part of possible external growth operations; with the stipulation that the number of securities acquired to this effect may not exceed 5% of the securities composing the company's capital;
- coverage for marketable securities representative of debt securities granting the holder the right to the allocation of company shares, through conversion, exercise, reimbursement or exchange;
- coverage of stock option plans and/or of any other form of share allocation for personnel and/or executive directors of the company and/or its group;
- their cancellation, subject to the adoption of a specific resolution by attendees of an extraordinary general meeting of shareholders;
- the completion of any transaction admitted or that may be authorized by the regulations after the date of the present meeting, particularly if it is part of a market practice that may be accepted or renewed by the Autorité des Marchés Financiers.

Your Board would be able to proceed with the purchase of company shares up to a limit of 10% of the total number of shares of which the company's capital is composed at any given time.

Translation for convenience only. The French version of this document prevails.

The maximum purchase price per share would be set at forty euros and the maximum amount allocated to the share buyback program is set at ten million euros.

The acquisition, disposal or transfer of shares may be carried out at any time, one or more times, via all methods, on or off the market or over-the-counter, including by way of acquisition or disposal of blocks of securities. These transactions shall be carried out in compliance with the applicable laws and regulations at the date of the transaction concerned.

This authorization would be granted to your Board of Directors for a period of eighteen months as of the date of this meeting; with the stipulation that your Board would have all powers to decide upon its implementation.

By the <u>fifteenth resolution</u>, we ask that you grant powers to any person bearing an original, copy or extract of this meeting's minutes with a view to fulfilling all formalities relating to the adoption or non-adoption of the resolutions within the ordinary general meeting's remit.

The <u>sixteenth resolution</u> offered for your consideration would allow your Board, should it be deemed appropriate, to reduce the company's capital via the cancellation of shares which the company holds or may hold following buybacks carried out within the context of a share buyback program submitted to you in resolution fourteenth, and/or as part of previously authorized programs; with the stipulation that your Board of Directors could not cancel more than 10% of the number of shares composing the company's capital, by periods of twenty-four months.

This authorization would allow your Board to set the terms of the capital reduction via cancellation of shares, certify its completion, allocate the difference between the book value of the canceled shares and their nominal value on all available reserve and/or premium accounts and proceed with corresponding modifications to the bylaws.

The authorization would be granted to your Board of Directors for a period of eighteen months as of the date of this meeting.

By the <u>seventeenth resolution</u>, we ask that you grant powers to any person bearing an original, copy or extract of this meeting's minutes with a view to fulfilling all formalities relating to the adoption or non-adoption of the resolutions within the extraordinary general meeting's remit.

We hope that the proposals outlined above will meet with your agreement.

Rennes, March 26, 2024,

The Board of Directors

4. Information regarding directors whose mandate renewal is submitted to the general MEETING

4.1. Claude GUILLEMOT

Name	GUILLEMOT
First name	Claude
	67 years old
Age Jobs or functions held in the	Director and Chief Executive Officer
company	
Number of company shares hold	321 839
Positions or functions carried out in other companies over the past five years	Chairman, Hercules Thrustmaster SAS, Guillemot Innovation Labs SAS Deputy Chief Executive Officer and director, Ubisoft Entertainment S.A. Director, AMA S.A. Chief Executive Officer, Guillemot Brothers SAS Outside France Chairman and director, Guillemot Inc. (Canada), Guillemot Recherche & Développement Inc. (Canada), Guillemot Inc. (United States) Executive Director, Guillemot Electronic Technology (Shanghai) Co. Ltd. (China) Director, Guillemot Ltd. (United Kingdom), Guillemot Corporation (HK) Ltd. (Hong Kong), Guillemot S.A. (Belgium), Guillemot Romania Srl (Romania), Guillemot Srl (Italy), Guillemot Spain SL (Spain) Statutory manager, Guillemot GmbH (Germany) Director, Ubisoft Nordic A/S (Denmark), Ubisoft Emirates FZ LLC (United Arab Emirates) Alternate director, Ubisoft Entertainment Sweden AB (Sweden), RedLynx Oy (Finland), Ubisoft Fastigheter AB (Sweden) Director, Playwing Ltd. (United Kingdom), AMA Corporation plc (United Kingdom)
Drefessional references and	Director and Deputy Chief Executive Officer, Guillemot Brothers Ltd. (United Kingdom)
Professional references and professional activities	Claude Guillemot joined the family business after completing a master's degree in economics at Université de Rennes I in 1981, followed by a specialized degree in industrial IT at ICAM in Lille. In 1984, he shifted the Company's focus towards the distribution of IT products, and in 1985 steered the business towards specializing in the distribution of video games under the "Guillemot International Software" brand. He and his four brothers went on to set up Guillemot Corporation Group, listed on the stock exchange since 1998, a designer and maker of interactive leisure hardware and accessories under the Hercules brand for digital peripherals (DJing, digital music and speakers) and the Thrustmaster brand for gaming accessories for PCs and video gaming consoles. In 1986, he and his brothers also founded Ubisoft Entertainment Group, a designer and vendor of interactive PC and console games, and in 2000 they established Gameloft Group, a leading global vendor of downloadable video games. Claude Guillemot is Chairman and Chief Executive Officer of Guillemot Corporation S.A. as well as a Deputy Chief Executive Officer and director of Ubisoft Entertainment S.A.

4.2 Christian GUILLEMOT

Name	GUILLEMOT
First name	Christian
Age	58 years old
Jobs or functions held in the company	Director and Deputy Chief Executive Officer with responsibility for administration
Number of company shares hold	329 348
Positions or functions carried out in other companies over the past five years	In France Statutory manager, Guillemot Administration et Logistique SARL Deputy Chief Executive Officer and director, Ubisoft Entertainment S.A. Chairman and Chief Executive Officer and director, AMA S.A. Chairman, Guillemot Brothers SAS Chief Executive Officer, La Cour de Marzan SAS
	Outside France Director, Guillemot Corporation (HK) Ltd. (Hong Kong), Guillemot Ltd. (United Kingdom), Guillemot Inc. (United States), Guillemot Inc. (Canada), Guillemot Recherche & Développement Inc. (Canada), Guillemot S.A. (Belgium) Director, Ubisoft Nordic A/S (Denmark) Chairman and Chief Executive Officer and director, AMA L'œil de l'expert Inc. (Canada) Chairman and Chief Executive Officer and director, Guillemot Brothers Ltd. (United Kingdom), AMA Corporation plc (United Kingdom), AMA Xperteye Ltd. (United Kingdom), AMA Xperteye Inc. (United States) Director, AMA Xperteye Ltd. (Hong Kong), AMA (Shanghai) Co. Ltd. (China), AMA Xperteye KK (Japan) Playwing Ltd (Royaume-Uni) Director, Artificial Intelligence Research Lab (AIRLAB) Inc. (Canada), AMA Xperteye Srl (Romania), AMA Xperteye S.R.L. (Italy), AMA Xperteye SL (Spain), Playwing Entertainement SL (Spain), Playwing Srl (Romania) Statutory manager, AMA Xpert Eye GmbH (Germany)
Professional references and professional activities	Secretary, Longtail Studios Inc. (United States) After graduating from the European Business School in London, Christian Guillemot played a driving role in the IPOs of Ubisoft Entertainment (a designer and vendor of interactive PC and console games), Guillemot Corporation (a designer and maker of interactive leisure hardware and accessories under the Hercules and Thrustmaster brands) and Gameloft (a leading global vendor of downloadable video games), each of which he co-founded with his four brothers. As well as serving as Deputy Chief Executive Officer and director of the Guillemot Corporation and Ubisoft Entertainment groups, he is also Chairman and Chief Executive Officer of the two family holding companies, Guillemot Brothers Ltd. and Guillemot Brothers SAS, and corporate secretary of Longtail Studios Inc. He also runs AMA Corporation plc Group ("AMA"), which he co-founded with his brothers in 2016 and which is now a global leader in productivity applications for field professionals. Since 2016, AMA has been designing secure communications software used by over four hundred major customers in more than 130 countries, using cutting-edge technologies such as assisted reality and artificial intelligence to enable remote assistance and the digitization of inspections and work instructions. These solutions significantly boost the productivity of remote teams, while significantly reducing the carbon footprint of major global corporations. A passionate innovator, he is also actively involved in developing French tech, having set up three digital accelerators in Brittany, where he serves as a local elected representative since 2014.